

WHY THE BEAUTY INDUSTRY? KEY FIGURES

MAJOR INDUSTRY ------ ECOMMERCE GROWTH ----- EVEN MORE POTENTIAL



L'ORÉAL

THE FUTURE OF BEAUTY ECOMMERCE THREE KEY TRENDS

1 Personalisation # 2 Convenience

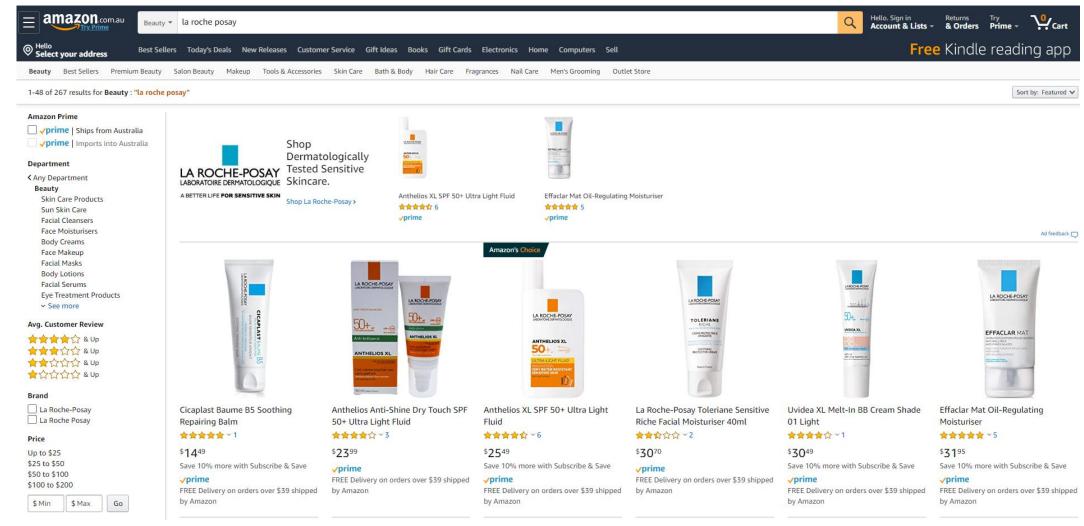






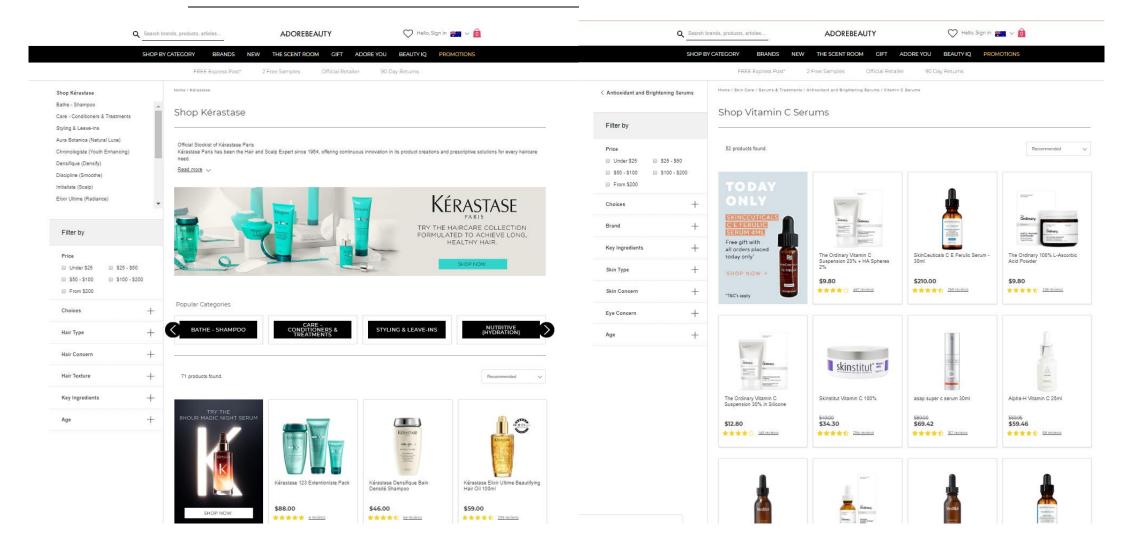


THE FUTURE OF BEAUTY ECOMMERCE « PASSIVE » PERSONALISATION





THE FUTURE OF BEAUTY ECOMMERCE « PASSIVE » PERSONALISATION





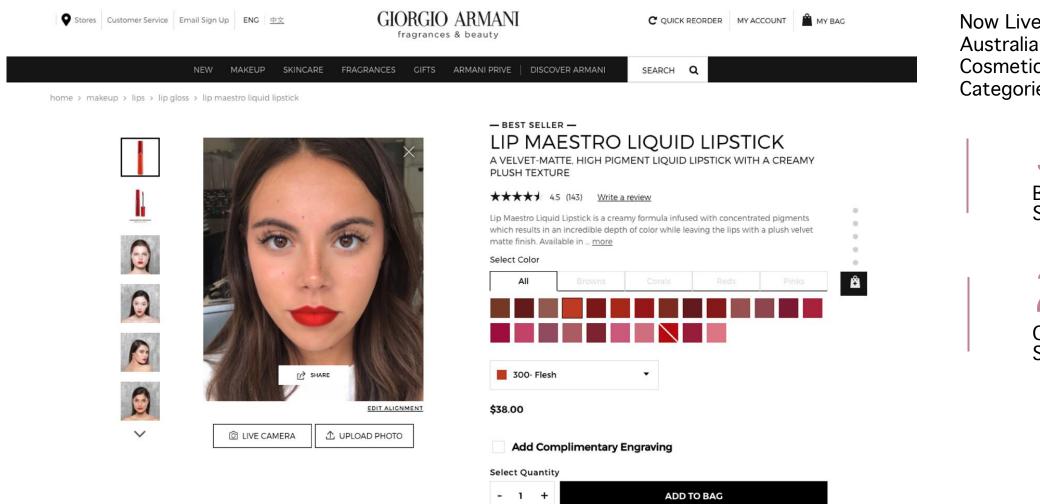
THE FUTURE OF BEAUTY ECOMMERCE « ACTIVE » PERSONALISATION

NEWS L'ORÉAL ACQUIRES MODIFACE FURTHER EXPANDING ITS WORLDWIDE EXPERTISE IN BEAUTY TECH





KEY TREND: PERSONALISATION MODIFACE IMPLEMENTATION AUSTRALIA

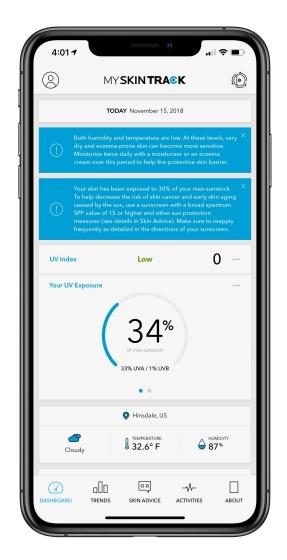


Now Live on all L'Oreal Australia Sites with Cosmetics and Hair Colour Categories

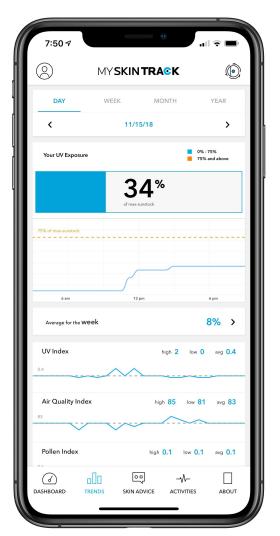
5 X
Browsing Time on Site

2X
Conversion rate for Sales

KEY TREND: PERSONALISATION THE BALANCE BETWEEN PRIVACY AND PERSONALISATION



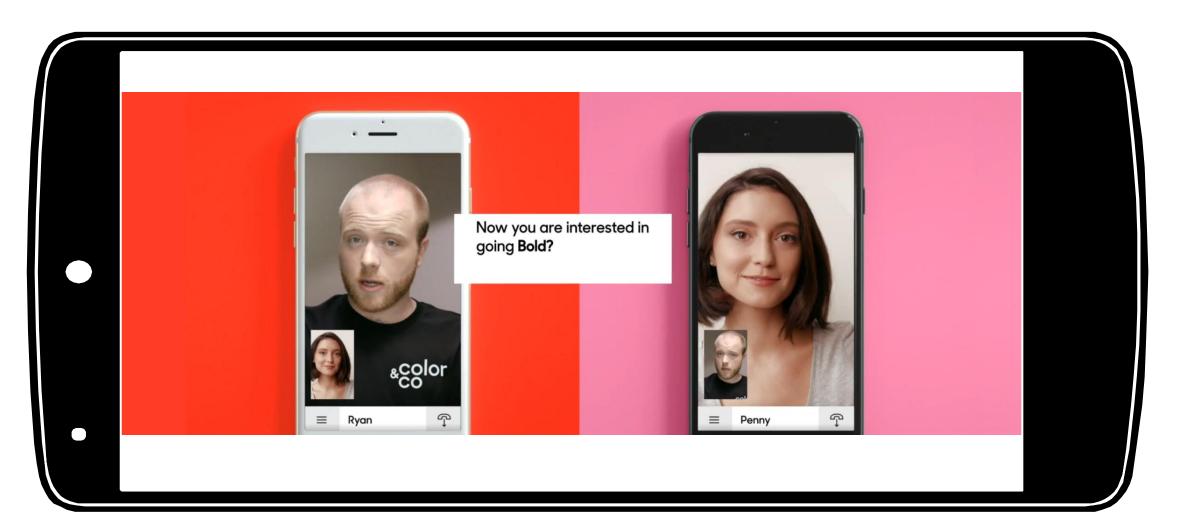






KEY TREND: PERSONALISATION PERSONAL RELATIONSHIPS WITH CUSTOMERS





KEY TREND: PERSONALISATION PRODUCT PERSONALISATION



In APRIL 2020

SkinCeuticals will launch L'Oreals first fully customised targeted serum, combining diagnostic technology with doctor expertise – and using the best of both the online and offline worlds to create a truly unique skincare proposition

CUSTOM D.O.S.E is a professional service that combines highpotency ingredients with professional expertise to create a personalized corrective serum just for you – developed, measured, and dispensed in only 10 minutes.

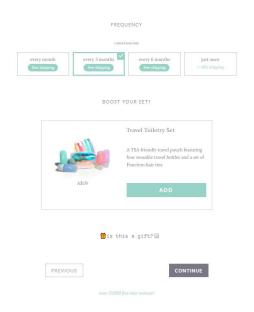
KEY TREND: PERSONALISATION SKINCEUTICALS CUSTOM D.O.S.E.

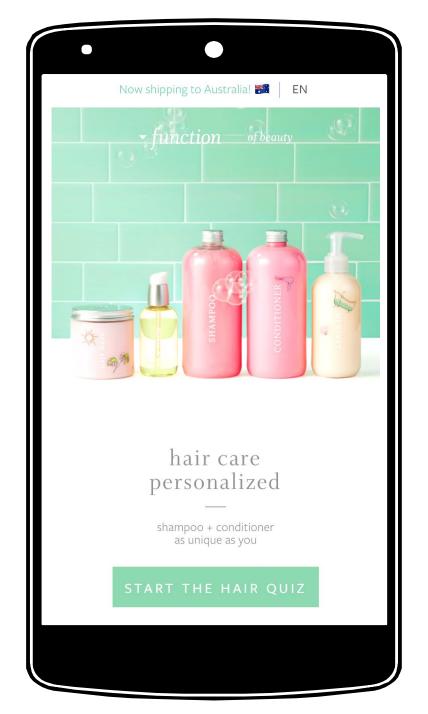
KEY TREND: PERSONALISATION PRODUCT PERSONALISATION

Function of Beauty

Is a New York based start up launched in 2017 which uses a diagnostic quiz to allow customers to customise their shampoo and conditioner to suit their hair type and choose from a range of additional benefits. You can also choose the fragrance, colour and size and how often you will receive the product on subscription







THE FUTURE OF BEAUTY ECOMMERCE CONVENIENCE: SUBSCRIPTION MODELS

CURATED

Data you share will be used to create or customise end product selection e.g. Birchbox



PERSONALISED



Beauty Services and Diagnostic Tools used to create or customise end product which can then be replenished via subscription

NECESSITY

No personalisation – closer to commodity item – but subscription offers cost savings over one off purchase





No personalisation – Luxe Item – subscription necessary due to guarantee availability due to artisanal nature of product

KEY TREND: CONVENIENCE PUTTING IT ALTOGETHER: PERSO AND AT HOME **PERSONALISATION**

L'ORÉAL SHARE PRICE 255.9 € -3.76 \(\sigma\) FONDATION L'ORÉAL CAREERS FOLLOW US BRANDS RESEARCH & INNOVATION INSIDE OUR PRODUCTS SUSTAINABILITY L'Oréal > Media > News > Perso CES Innovation INFOGRAPHICS SPOTLIGHT PRESS RELEASES NFWS **PICTURES** BEAUTY IN VIDEOS

UNVEIL PERSO, THE WORLD'S FIRST AI-POWERED DEVICE FOR SKINCARE AND COSMETICS

RESEARCH & INNOVATION - 09.01.2020





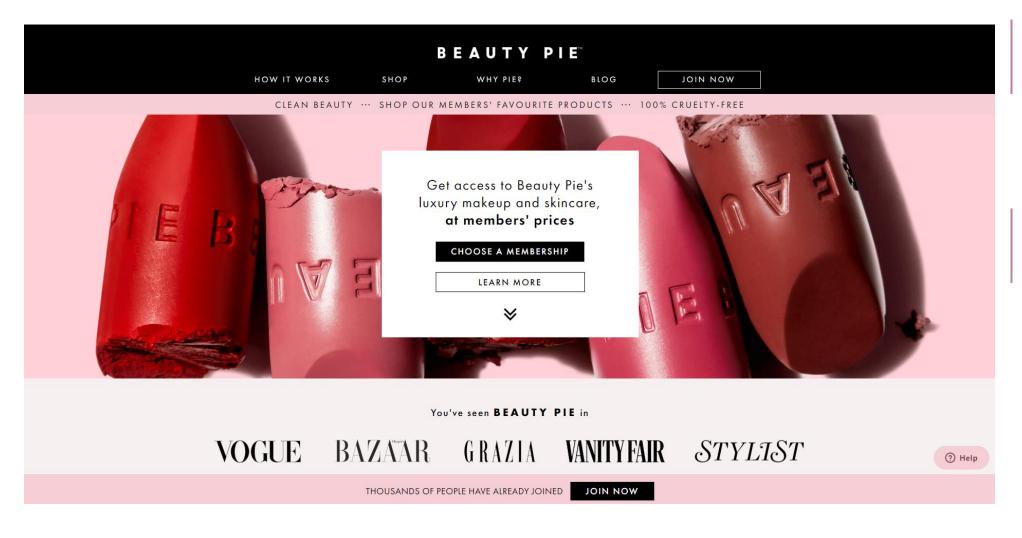








KEY TREND: CONVENIENCE MEMBERSHIP MODELS



15%

Of Online Shoppers in the US have subscribed to at least one ecommerce service

13%

Of subscribers subscribe for access to particular products or offers

KEY TREND: CONVENIENCE LOCATION AND SPEED







26%

Of orders placed on mobile but growing at +29% YOY in contrast to declines on laptop and desktop

19%

Of orders delivered using express delivery on average, increasing to 32% week before Christmas

40%

Only 40% of Australian Retailers offer a Click and Collect Option

KEY TREND: CONVENIENCE SHOP FROM ANYWHERE, ANYTIME

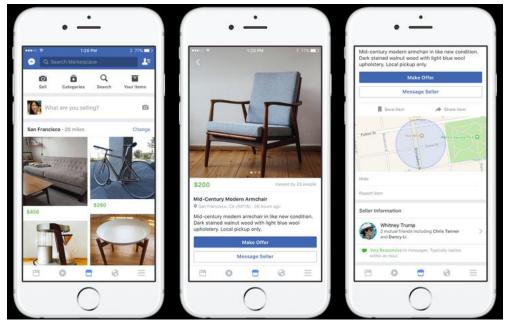
HEADLESS CART TECHNOLOGY -- ENABLING OTHER CHANNELS -- AND INSTAGRAM BECOMES FULLY SHOPPABLE



THE FUTURE OF BEAUTY ECOMMERCE SOCIAL COMMERCE IN AUSTRALIA

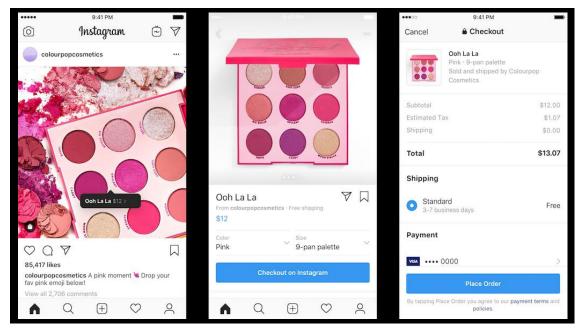


Facebook launched Marketplace in Australia in 2016. Currently 83% Social Commerce is via this platform





Instagram currently beta testing checkout feature in the US. In Australia 34% Social Commerce is via this platform







THE FUTURE OF ECOMMERCE SO WHAT CAN WE LEARN FROM THE BEAUTY INDUSTRY?

- Growing a sustainable ecommerce business for the future will mean providing services, adding value and creating a personal experience for customers
- Customers will commit to subscriptions which offer convenience and novelty not just better pricing
- In a few years, ecommerce will be everywhere with the lines between physical and online retail blurring as physical locations become online stores and online stores link back to physical locations

THANK YOU

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